



**Teachers Pay & Appraisal Policy  
(Teachers' and Support Staff Pay Policy and  
Staff Pay Appeals Policy)**

<b>Policy Coordinator:</b>	<b>Andrew Burton/Claire Larkman</b>
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<b>Chair of Management Committee:</b>	<b>Seeta Mepani</b>
<b>Head Teacher:</b>	<b>Andrew Burton</b>

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## 1. Aims

This policy aims to:

- Clearly explain how we will determine teachers' pay and how decisions will be made without linking performance to pay progression
- Set out a clear framework for pay and progression throughout the school, while minimising the impact on workload for all concerned

Adopting this policy will:

- Maximise the quality of teaching and learning at our school
- Support the recruitment and retention of high-quality teachers
- Enable us to recognise and reward teachers for their contribution to the school
- Help to ensure that decisions on pay are made in a fair, just and transparent way, while eliminating unnecessary bureaucracy for all concerned

This policy has been consulted on by staff and relevant trade unions.

## 2. Legislation and guidance

This policy complies with the [School Teachers' Pay and Conditions Document \(STPCD\) 2025](#). It is based on the [model pay policy](#) created by the Department for Education (DfE).

We will also refer to our local authority's pay policy.

When implementing our pay policy, we will abide by:

- The [Employment Relations Act 1999](#), which establishes a number of statutory work rights
- The [Part-time Workers \(Prevention of Less Favourable Treatment\) Regulations 2000](#) and the [Fixed-Term Employees \(Prevention of Less Favourable Treatment\) Regulations 2002](#), which require us to ensure part-time and fixed-term workers are treated fairly
- The [Equality Act 2010](#), which requires schools to have due regard to the need to eliminate discrimination and advance equality of opportunity and foster good relations between people who share a protected characteristic and those who do not share it
- The [Seven Principles of Public Life](#), which require those conducting the procedures to be objective, open and accountable
- [The Data Protection Act 2018](#), which sets out requirements on how we handle personal data

Our procedures for addressing grievances in relation to pay are based on the Acas grievance [code of practice](#) and are set out in our staff grievance procedures.

Our procedures for assessing early career teachers' performance and progress comply with the DfE's statutory guidance on [Induction for Early Career Teachers \(England\)](#).

## 3. Definitions

- **Teacher** includes all staff qualified and appointed to teach at the school. This includes the leadership team and the Headteacher, unless otherwise stated
- **Teaching and learning responsibility** is a payment awarded to a classroom teacher for undertaking a sustained additional responsibility, for the purpose of ensuring the

continued delivery of high-quality teaching and learning and for which the teacher is made accountable

- **Main and upper pay ranges** are the ranges on which a classroom teacher's salary will be set
- **Unqualified teacher pay range** is the range on which an unqualified teacher's salary will be set
- **Leadership group** comprises the Headteacher, Deputy Headteacher and assistant Headteacher

#### 4. Roles and responsibilities

Line managers will make recommendations on a teacher's pay following the teacher's appraisal.

Final pay decisions are made by the Management Committee.

Responsibility for making pay decisions is delegated to the pay committee of the Management Committee and ratified by the full Management Committee group.

#### 5. How we will decide pay on appointment

The Management Committee and the Headteacher will determine the pay range for a vacancy before advertising it. On appointment, it will determine the starting salary within that range to be offered to the successful candidate.

To determine the salary, the Management Committee will take into account a range of factors, including:

- The nature of the post
- The level of qualifications, skills and experience required
- Market conditions
- The wider school context

There is no assumption that a teacher will be paid at the same rate as they were being paid in a previous school.

##### 5.1 Unqualified teachers

Unqualified teachers will be paid on the unqualified teacher pay range in accordance with the STPCD. Where an unqualified teacher gains qualified teacher status (QTS) while in post, they will be transferred to a salary on the main pay range for teachers, which will be equal to or higher than their previous unqualified teacher salary and any other payable allowances.

In cases where an unqualified teacher gains QTS retrospectively, they will be paid a lump sum calculated as the difference (if any) between their unqualified teacher salary and the salary they would have been paid as a qualified teacher for the same period (not including any allowances). The lump sum will cover the period from which they obtained QTS to the date the lump sum is paid.

#### 6. How we will decide on pay progression

Our school does not link pay progression to teacher performance. Teachers should expect to receive annual pay progression within their pay range, and we will only withhold pay progression if the teacher is subject to capability proceedings.

##### 6.1 Annual reviews

Management Committee will ensure that:

- Each teacher's salary is reviewed annually, with effect from between 1 September and no later than 31 October each year
- All teachers are given a written statement setting out their salary and any other financial benefits to which they are entitled, in alignment with our annual appraisal period

Our appraisal arrangements are set out in full in our appraisal policy.

## **6.2 Mid-year reviews**

Reviews may take place at other times of the year if an individual's role or job description changes. Changes include going part-time and taking on or removing additional roles and responsibilities.

A written statement will be given after any review and, where applicable, we will give information about why it was made.

## **6.3 Early career teachers**

Early career teachers (ECTs) starting their induction on or after 1 September 2021 are not subject to annual appraisal and pay review cycles during their induction period.

Decisions on ECTs' pay will be made by means of the [statutory induction process for ECTs](#). The appropriate awarding body is responsible for deciding whether the ECT has met the induction standard on the basis of the Headteacher's recommendation.

In the case of ECTs, the appropriate awarding body must determine the teacher's performance and any pay recommendation by means of the statutory induction process set out in [The Education \(Induction Arrangements for School Teachers\) \(England\) Regulations 2012](#).

ECTs may be awarded pay progression at the end of the first year of their induction period. However, annual progression is not automatic or guaranteed.

## **6.4 Part-time teachers**

Part-time teachers are teachers who are employed on an ongoing basis at the school but who work less than a full working week.

Management Committee will give part-time teachers a written statement detailing their working time obligations and the standard mechanism used to determine their pay, subject to the provisions of the statutory pay and working time arrangements and by comparison with the school's timetabled teaching week for a full-time teacher in an equivalent post.

## **6.5 Short-notice/supply teachers**

Teachers who are employed on a day-to-day or other short notice basis will be paid on a daily basis calculated on the assumption that a full working year consists of 195 days. Periods of employment for less than a day will be calculated pro-rata.

## **7. Moving to the upper pay range**

### **7.1 Making applications**

All qualified teachers can apply to be paid on the upper pay range, and any application will be assessed in line with this policy. It is up to each teacher to decide whether they wish to apply to be paid on the upper pay range.

Applications can be made at least once a year. Teachers should submit their application in writing to their line manager/other designated staff members by the end of each academic year.

When submitting an application, please include:

- Results of appraisals under [The Education \(School Teachers' Appraisal\) \(England\) Regulations 2012](#), including recommendations on pay
  - Where this information is not applicable or available, include a statement and summary of evidence to demonstrate that you have met the assessment criteria
- Evidence from the period of time that covers the current academic year.

Teachers who are simultaneously employed at another school(s) should submit separate applications if applying to be paid on the upper pay range in that school or schools. We will not be bound by pay decisions made by another school.

All applications will be reviewed by line managers and a senior leader.

We will treat all applications fairly and impartially.

## 7.2 Assessment

In order to be eligible to be paid on the upper pay range, the governing board must be satisfied that:

- The teacher is highly competent in all elements of the Teachers' Standards; and
- The teacher's achievements and contributions are substantial and sustained over two years.

For the purpose of this policy:

- **'Highly competent'** means:  
Performance which is good enough to provide coaching, mentoring and advice to other teachers, and demonstrate to them effective teaching practice and how to make a wider contribution to the work of the school, in order to help them meet the relevant standards and develop their teaching practice
- **'Substantial'** means:  
The teacher's contributions are of real importance, validity or value to the school; play a critical role in the life of the school; provide a role model for teaching and learning; make a distinctive contribution to the raising of pupil standards; take advantage of appropriate opportunities for professional development and use the outcomes effectively to improve pupils' learning
- **'Sustained'** means:  
The teacher's contributions have been maintained over two academic years.  
Applications will be assessed whether a teacher should be paid on the upper pay range.

## 7.3 The decision

The assessment will be made and the applicant notified within half a term.

The decision will be made by the Management Committee /Headteacher who will also determine where the teacher will be placed on the upper pay range. Considerations will include the nature of the post, the responsibilities it entails, and the qualifications, experience and skills of the teacher.

If successful, applicants will move to the upper pay range from the start of the next term following approval from the Management Committee. Pay will be backdated to the date the decision was made.

If unsuccessful, feedback will be provided by line managers in a 1-to-1 meeting, within 14 working days of the decision notification. The line manager will set out why the application was unsuccessful, and provide advice on how the teacher can improve when making another application in the future.

Decisions will also be communicated in writing. Any appeals against a decision not to move a teacher to the upper pay range are covered by section 12 below.

## **8. Additional allowances**

We will award additional allowances:

For Teaching and learning responsibility (TLR) payments when the need arise

For Special educational needs (SEN) allowances that are paid to the teaching staff only, and not to the Leadership group or non-teaching staff

Where unqualified teachers take on a sustained additional responsibility or have qualifications and experiences which bring added value to the work being undertaken

Where a teacher is 'acting up' and is assigned the duties of a school leader but is not appointed as a school leader

Where a teacher is seconded

When Recruitment and retention incentives and benefits, offered to attract new teachers to a school and encourage existing teachers to remain, especially in hard-to-fill positions

These allowances will be awarded in line with the STPCD.

## **9. Leadership pay**

We will follow arrangements for determining the Headteacher group and leadership pay, as set out in the STPCD.

## **10. Salary safeguarding arrangements**

We will abide by the STPCD and safeguard teacher salaries if the post is revised or removed as a result of:

- Closure of the school or education establishment
- Organisational restructuring

Circumstances where higher pay is safeguarded include a removed or reduced:

- Teaching and learning responsibility (TLR) payment: TLR1 or TLR2
- Special educational needs (SEN) allowance

- Unqualified teacher's allowance
- Leadership pay range or leading practitioner pay range

We will follow the STPCD when applying and managing salary safeguarding.

### **11. Information to be included in pay statements**

When pay is changed, teachers will receive a written statement confirming this as soon as possible and not later than 4 weeks after the decision.

The statement will be issued by the Management Committee & Headteacher.

For all teachers, statements will include:

- Payments or other financial benefits awarded
- Any safeguarded sums
- Information on where the teacher can access a copy of the school's staffing structure and pay policy

Statements for members of the leadership group and teachers paid as leading practitioners will also include:

- The basis on which the salary has been determined
- The criteria on which their salary will be reviewed in future

Statements for teachers appointed to the leadership group or paid as a leading practitioner for a fixed period or under a fixed-term contract will also include:

- The date that the fixed period or the contract will end, or the circumstances that will lead to the contract ending

Statements for classroom teachers or unqualified teachers who are paid and eligible for allowances as a qualified teacher will also include:

- The teacher's position within the pay ranges
- The nature and value of any allowance received
- The value of any teaching and learning responsibility (TLR) payment awarded and details of what it was awarded for
- Where a TLR was awarded to cover a teacher's absence, the end date, or the circumstances in which it will end
- For TLR3s, the letter should also include a statement that the payment will not be safeguarded

Statements for unqualified teachers will also include:

- The teacher's position within the unqualified teachers' pay range
- The value of any unqualified teacher's allowance awarded and the additional responsibility, qualifications or experience in respect of which the allowance was awarded

## 12. Appealing a decision on pay progression

Where any teacher feels that a decision made over their pay is unfair, they have the right to appeal.

Teachers should attempt to resolve the matter informally at first, by speaking to the appraiser or headteacher.

If, after an informal discussion with the appraiser or headteacher, the teacher still feels that the decision made over their pay is unfair, they should set out their reasons for appealing in a letter to the Headteacher or Chair of the Management Committee] within 14 working days of the pay statement being issued.

Reasons may include:

- The pay policy was incorrectly applied
- The decision contravenes the STPCD/other relevant terms and conditions the teacher is employed under
- The decision contravenes equality legislation
- Relevant evidence was not taken into account
- The decision was biased

The rest of the grievance procedure is set out in our staff grievance procedures.

If the appeal is upheld, the Management Committee or Headteacher will re-issue the pay statement with the correct information.

## 13. Further sections

This policy meets the requirements set out in the STPCD for what must be included in teachers' pay policies.:

Unqualified teachers' pay arrangements

Support staff pay arrangements

- How pay will be determined when teachers are absent for any reason, for example, on maternity or long-term sick leave

## 14. Monitoring arrangements

This policy will be reviewed and approved annually by the full Management Committee.

The Management Committee will monitor the outcomes and impact of the policy on a regular basis, including trends in progression across specific groups of teachers, to assess its effect and the school's continued compliance with equalities legislation.

## 15. Links with other policies

This policy links with our policies on:

- Staff grievance procedures
- Teacher appraisal
- Early career teacher (ECT) induction

**Appendix 1**

**Harrow Teachers Pay Scales 1<sup>st</sup> September 2025 - 31<sup>st</sup> August 2026**

**Pay Ranges - Outer London**

<b>Pay Group</b>	<b>Minimum</b>	<b>Maximum</b>
Main	£37,870	£50,474
Upper Pay	£52,219	£56,154
Unqualified	£26,789	£39,450

**Leadership Pay Ranges - Outer London**

<b>Group</b>	<b>Range</b>
1	£62,677-81,995
2	£65,642-87,932
3	£70,473-94,322
4	£75,433-101,200
5	£82,816-111,202
6	£88,812-122,236
7	£95,267-134,339
8	£104,648-147,866

**Leadership Group Pay Range- Outer London**

<b>Group</b>	<b>Minimum</b>	<b>Maximum</b>
Leadership	£55,881	£147,866

## Teaching & Learning Responsibility allowances

TLR	Minimum £ Annual Value	Maximum £ Annual Value
TLR1	10,174	17,216
TLR2	3,527	8,611
TLR3	702	3,478

Additional Allowance	Minimum £ per annum	Maximum £ per annum
SEN	2,787	5,497

Advisory pay point structure for the main pay range (MPR) and upper pay range (UPR)

– Outer London (STPCD Annex 3)

Spine Point	Pay (per annum)
<b>M1 (MPR minimum)</b>	£37,870
<b>M2</b>	£39,851
<b>M3</b>	£41,935
<b>M4</b>	£44,128
<b>M5</b>	£46,800
<b>M6 (MPR maximum)</b>	£50,474
<b>U1 (UPR minimum)</b>	£52,219
<b>U2</b>	£54,151
<b>U3 (UPR maximum)</b>	£56,154

**Advisory pay point structure for the unqualified teacher pay range (UTPR) – Outer London (STPCD Annex 4)**

Spine Point	Pay (per annum)
<b>U1 (UTPR max)</b>	£26,789
<b>U2</b>	£29,383
<b>U3</b>	£31,974
<b>U4</b>	£34,265
<b>U5</b>	£36,856
<b>U6 (UTPR max)</b>	£39,450

**Appendix 2****Support Staff pay scales – effective from 1<sup>st</sup> April 2025**

Grade	SCP	Salary
<b>G1</b>	4	£27,615
<b>G2</b>	8	£27,615
<b>G3</b>	9	£28,029
	10	£28,395
	11	£28,794
	12	£29,205
<b>G4</b>	13	£29,622
	14	£30,042
	15	£30,474
	16	£30,909
<b>G5</b>	17	£31,359
	18	£31,830
	19	£32,604
	20	£33,387
<b>G6</b>	21	£34,206
	22	£34,764
	23	£35,346
	24	£35,931
<b>G7</b>	25	£36,825
	26	£37,401
	27	£38,169
	28	£38,952
<b>G8</b>	29	£39,846
	30	£40,455
	31	£41,079
	32	£41,712
<b>G9</b>	33	£42,414
	34	£43,314
	35	£44,304
	36	£45,357
<b>G10</b>	37	£46,563
	38	£47,586
	39	£48,627
	40	£49,644

	41	£50,691
<b>G11</b>	42	£51,735
	43	£52,707
	44	£53,790
	45	£54,843
<b>MG1</b>	1	£54,810
	2	£56,670
	3	£58,389
	4	£60,183
	5	£62,349
<b>MG2</b>	1	£65,544
	2	£67,329
	3	£69,120
	4	£70,908
	5	£72,693
<b>MG3</b>	1	£69,117
	2	£71,160
	3	£73,152
	4	£75,240
	5	£77,295
<b>MG4</b>	1	£81,375
	2	£84,114
	3	£85,881
	4	£87,699
	5	£89,547